

# S-Team Capabilities

- HQ/Command/MAJCOM Staff
- Exercise Planning
- Operations Planning
- Command and Control Background
- Engineer Management/Design
- Expeditionary Beddown Planning

## Membership

- 30 Civil Engineer Officers (32E4)  
(Traditional Guard members)
- 6 Engineering Assistants (3E5X1)
- 1 x Commander's Support Staff
- 1 x Operations Management  
(3E6X1) (Full-Time Technician)



# 235th Civil Engineer Flight

ANG Staff Augmentation Team

Maryland Air National Guard

Baltimore, Maryland



## Goals

1. Premiere S-TEAM in the ARC enterprise.
2. Grow our EUCOM, USAFE, ANG State Partnership Program, and JCS Staff Support capabilities.
3. Recruit, Retain, and Train the best worldwide deployable engineer airmen.

## Responsibilities

The unit's primary mission is to provide command staff engineer augmentation for wartime operations. The unit also provides technical engineering support on demand to Command, Service Component, and Base Level engineers. In addition, as members of the National Guard, the unit supports State-level contingency, humanitarian, and disaster relief civil support requirements.

Martin State Air National Guard Base  
2701 Eastern Blvd, Middle River, MD 21220

(410) 918-6258

Col John Devine, PE, 235CEF/CC

john.j.devine.2@us.af.mil

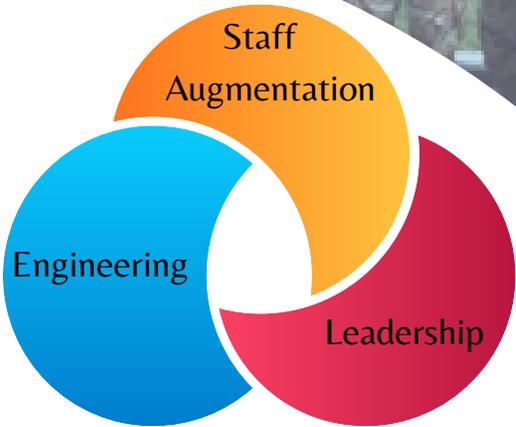
CMSgt Ana Sandor, 235CEF/CCE

mary.sandor.2@us.af.mil

MSgt Stephen Libertini, 235CEF/CSS

stephen.libertini@us.af.mil

[www.175wg.ang.af.mil/units/235thcef](http://www.175wg.ang.af.mil/units/235thcef)

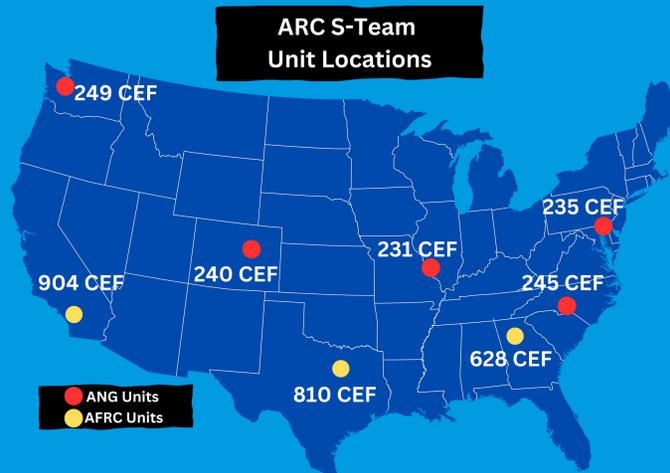


## 235th CEF

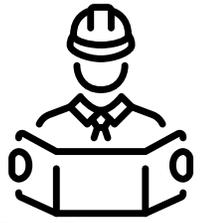
The 235th Civil Engineer Flight is an Engineer Command Staff Augmentation Team (S-Team) that provides worldwide deployable engineer support to Air Force Headquarters, Geographic Combatant Commands, and Numbered Air Forces for the command and control of engineer forces, planning, programs, and projects management, contingency response, and technical engineering assistance. The 235th is one of the five S-Team units in the Air National Guard.

## ACCOMPLISHMENTS

- Contingency deployments to Qatar, Afghanistan, Kuwait, and Djibouti
- US Air Forces EUROPE (USAFE) Command Staff Augmentation, Facility Assessment, Master and (ADP) Area Development Plans, Bridge Inspection, HVAC Design, Pavement Evaluation, Engineer Programs Management
- EUCOM Command Engineer (J44) Command Staff Augmentation, Operation Allies Refuge, Poland Provided Infrastructure and Logistics Support, Climate Change, NATO Security Investment Program
- Operation Enduring Friendship (COVID-19 Support Domestic Taskings)
- Joint Construction Management System (JCMS) AFCEC Assistance, Airfield Facilities Assessment and Design
- State Partnership Program (SPP) Estonia, Bosnia-Herzegovina



## APPLIED EXPERIENCE



- Expeditionary Beddown / Site Planning
- Airfield Assessment
- Emergency Mgmt / Disaster Recovery
- Certified Contract Officer Rep (COR)
- Facility Programming
- Base Planning
- Engineer Operational Planning
- Facility Space Utilization / Optimization
- BUILDER / PAVER
- Environmental
- Energy Evaluation / Audit
- AutoCAD/Revit/GIS
- Pavement Evaluation
- GeoBase

